H&R Block Reports 59 Cents Per Share Third Quarter Profit; Early Tax Season Results Consistent with Full Year Guidance

February 24, 2004 4:02 PM ET

KANSAS CITY, Mo.--(BUSINESS WIRE)--Feb. 24, 2004--H&R Block Inc. (NYSE:HRB) today reported net income of \$106.7 million, or 59 cents per diluted share, and record revenues of \$977.2 million for the third quarter ended Jan. 31.

Third quarter revenues increased 2 percent from \$958.4 million last year. Third quarter net income declined \$25.6 million or 19.3 percent compared with last year when the company reported third quarter earnings of \$132.3 million, or 73 cents per diluted share. Third quarter 2004 results include a \$17 million gain on sale of certain mortgage assets. Third quarter 2003 results include a \$130.9 million gain on a similar transaction. Excluding the effect of these gains, third quarter net income increased \$42.9 million or 80.2 percent over the prior year.

The profitable third quarter marks the first time in the company's history that it has reported a profit in each of the first three quarters of its fiscal year. H&R Block typically reports losses in its first and second quarters, and often in its third quarter as well, due to the seasonal nature of its tax and business services units.

"All of our business segments executed effectively and delivered improved performance. We saw double-digit revenue growth in each of our businesses, excluding the mortgage asset sales that we've noted," said Chairman and Chief Executive Officer Mark A. Ernst.

"Performance in the tax filing season thus far is consistent with our overall expectations for a good, but not great, tax season," Ernst said. "After a slow start, growth in retail tax filing has accelerated in the month of February and our digital tax services are growing very well."

The quarter results included \$6.8 million in stock-based compensation expense, an expense that was not included in the comparable quarter last year. H&R Block began to expense the costs of stock-based compensation at the beginning of the current fiscal year.

For the nine-month period ending Jan. 31, the company reported net income of \$122.3 million, a 43.1 percent increase compared with last year. Earnings per diluted share increased 45.7 percent to 67 cents. Revenues for the nine month period increased 10.8 percent to \$2.1 billion.

On a consolidated basis, the company continues to expect fiscal 2004 GAAP earnings-per-share in the range of \$3.65 to \$3.85 and revenue growth at the high end of its target range of 10 to 15 percent. Included in these expectations is about \$24 million or 8-cents per share, of non-cash stock-based compensation expenses.

U.S. Tax Operations

U.S. Tax operations reported pretax earnings of \$68.2 million, compared with \$34.1 million last year, an improvement of \$34.1 million. U.S. tax operations reported a 14.9 percent increase in revenues for the quarter to \$463.6 million, compared with \$403.6 million last year.

Compared with last year, the improved performance is due to an increase in the number of clients served, increased revenue per client and better expense management. These improvements were partially off-set by expenses related to adding 873 tax locations to the company's retail network, including 459 company-owned offices in former franchise territories. Company-owned offices in former major franchise territories contributed \$24.3 million to the increase in revenues.

For the nine-month period, revenues increased 19.8 percent to \$551.4 million, up \$91.1 million from \$460.3 million last year. The segment reported a \$155.9 million pretax loss for the nine-month period, an improvement of \$56.3 million or 26.5 percent compared with the \$212.2 million pretax loss last year.

From Jan. 1 through Jan. 31, tax preparation and related fees from retail tax offices increased 8.6 percent to \$500.3 million. The average fee per client served rose 8.9 percent to \$134.99. Total clients served, including office and digital tax solutions clients,

increased 4.6 percent to 5 million. Retail tax offices served 3.7 million clients, a 0.2 percent decline from last year. Clients served by H&R Block's digital tax solutions increased 21.7 percent.

For the tax season through Feb. 15, tax preparation and related fees from retail tax offices increased 3.9 percent to \$1.1 billion. In the period ending Feb. 15, the average fee per client increased 8 percent to \$135.48. Total clients served, including office and digital tax solutions clients, increased 0.1 percent to 9.9 million. Retail tax offices served 7.9 million clients, a decline of 3.9 percent from last year. Clients served by H&R Block's digital tax solutions increased 19.6 percent. However, year-over-year comparisons must be viewed cautiously due to the intra-week variability of tax filings and the difference in the days of the week included in the comparative periods.

"While we saw a slow start to the tax filing season in our retail offices, the growth that we are seeing in February and the mix of clients that are coming to H&R Block indicate that we are likely to be at the lower end of our expected range for retail client growth and at the higher end of our expected range for revenue per client," Ernst said. "Combined with superior performance in our digital businesses, we believe that we are on track to meet our overall targets for the year."

Mortgage Operations

Mortgage operations, which include Option One Mortgage Corp. and H&R Block Mortgage Corp., reported pretax earnings of \$154.5 million for the quarter, a \$108 million decrease compared with pretax earnings of \$262.5 million last year. For the ninemonth period, pretax earnings decreased 10.8 percent to \$502.3 million, compared with \$563.1 million last year.

Third quarter revenues from mortgage operations decreased 16.4 percent to \$331.9 million, compared with \$397 million last year. For the nine-month period, revenues increased 7 percent to \$986 million, compared with \$921.9 million last year.

Third quarter 2004 results include a \$17 million gain on sale of certain mortgage assets. Third quarter 2003 results include a \$130.9 million gain on a similar transaction. Excluding the effect of these gains, third quarter pretax income from mortgage operations increased 4.5 percent.

"We're pleased with the mortgage segment results, which continue to meet our expectations. These results support our long-held view that the interest rate environment would not have a significant effect on our mortgage performance. Overall origination activity continued to be strong in the quarter, while margins declined somewhat as we had expected," Ernst said.

For the third quarter, the company originated \$5.4 billion in mortgage loans, an 18.1 percent increase over last year's \$4.5 billion. The number of loan originations in the third quarter was 35,795, a 15.8 percent increase compared with last year.

Mortgage servicing revenues for the quarter were \$55.1 million, an increase of \$11.7 million, or 27 percent, compared with \$43.4 million last year. On Jan. 31, 2004, the servicing portfolio was \$42.2 billion, an increase of \$13.3 billion, or 46 percent, compared with Jan. 31, 2003, and up 5.2 percent over the previous quarter.

Third quarter pretax income from H&R Block Mortgage increased 25.9 percent. Nearly 40 percent of the company's retail loans were to clients of other H&R Block businesses.

The segment's residual interests continued to perform better than expected, primarily due to better than modeled loss and interest rates. Consequently, the company realized a net write-up in residual balances of \$36 million, which was recorded in other comprehensive income on the balance sheet, net of deferred taxes.

Business Services

RSM McGladrey Business Services Inc. reported third quarter revenues of \$112.3 million, an 11.5 percent increase compared with \$100.7 million last year. The segment reported pretax earnings of \$2 million, a \$6.2 million improvement, compared with a loss of \$4.2 million in the third quarter last year.

For the nine-month period, revenues increased 8.8 percent to \$319.8 million. The segment reported a pretax loss of \$7.5 million compared with a pretax loss of \$12.3 million last year.

"Our capital markets business enjoyed another strong quarter compared with last year. Higher fees in our core accounting and tax

services also contributed to improved performance," Ernst said.

Investment Services

H&R Block Financial Advisors Inc. reported third quarter revenues of \$57.8 million, an increase of 20.2 percent compared with the same quarter last year. The segment reported a pretax loss of \$12.8 million, a 59.7 percent improvement compared with last year's pretax loss of \$31.8 million.

"We saw strong improvement in all of the key drivers of the business this quarter," Ernst said. "Overall, results of our Financial Advisors business reflect sustained changes that should allow us to have continuing performance improvement."

For the nine-month period, revenues increased 6.8 percent to \$167.4 million, compared with \$156.7 million last year. The segment reported a pretax loss of \$41.9 million compared with \$92.5 million in the first nine months of last year, which included \$24 million in goodwill impairment charges.

International Tax Operations

In the third quarter, revenues from international tax operations increased 23.6 percent to \$10.8 million, compared with \$8.8 million last year. The segment reported a pretax loss of \$6.4 million, compared with a pretax loss of \$5.7 million last year.

For the nine-month period, revenues increased 24.7 percent to \$35.4 million. The segment reported a \$12.3 million pretax loss, compared with last year's pretax loss of \$12.4 million.

"We enjoyed a successful conclusion to the tax season in Australia. However, unfavorable exchanges rates in Canada resulted in a higher loss for the quarter," Ernst said.

Dividend declared

H&R Block's board of directors declared a quarterly cash dividend of 20 cents per share, payable April 1, 2004, to shareholders of record March 11, 2004. This payment will be the company's 166th consecutive quarterly dividend.

Share repurchases

During the third quarter, the company repurchased 3.7 million shares of its common stock at an aggregate cost of \$192.3 million, or an average price of \$52.61 per share. Year to date, the company has repurchased 7.8 million shares at an aggregate cost of \$370 million, or an average price of \$47.51 per share.

Conference call

The company will host a conference call for analysts and institutional investors at 5 p.m. EST, Feb. 24. Mark A. Ernst and Jeffery W. Yabuki, executive vice president and chief operating officer, will discuss the quarter's results and future expectations, as well as respond to analysts' questions. To access the call, dial the number approximately five to 10 minutes prior to the scheduled starting time:

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U.S./Canada (888) 425-2715
International (706) 679-8257
No reservation or access code is needed.
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The call will be Webcast in a listen-only format for the media and public. The link to the Webcast can be obtained at www.hrblock.com.

Supplemental financial information will be available in connection with the Webcast or can be accessed directly on H&R Block's Investor Relations website at www.hrblock.com/about/investor following market close.

A replay of the call will be available beginning at 8 p.m. EST, Feb. 24 and continuing until 8 p.m. EST, March 9, by dialing 800-642-1687 (U.S./Canada) or 706-645-9291 (International). The replay access code is 5141529. A replay of the Webcast will

also be available on the company's Web site at www.hrblock.com through March 9.

Except for historical information contained herein, the matters set forth in this press release are forward-looking statements based upon current information and expectations. Such statements speak only as of the date on which they are made, are not guarantees of future performance, and involve certain risks, uncertainties and assumptions that could cause actual results to differ materially from what is expressed, implied or forecast in such forward-looking statements. Such differences could be caused by a number of factors, including, but not limited to: the uncertainty that the company will achieve or exceed its revenue, earnings, and earnings per share growth goals or expectations for fiscal year 2004 and that actual financial results for fiscal year 2004 will fall within the guidance provided by the company; the uncertainty of the company's ability to purchase shares of its common stock; the uncertainty of the effect of any share repurchases upon the company and its shareholders; the uncertainty as to the effect on financial results of the adoption of accounting pronouncements; changes in interest rates; changes in economic, political or regulatory environments; the uncertainty of assumptions utilized to estimate cash flows from residual interests in mortgage securitizations and mortgage servicing rights; risks associated with sources of liquidity for each of the lines of business of the company; changes in competition; litigation involving the company and its subsidiaries; and risks described from time to time in reports and registration statements filed by H&R Block Inc. and its subsidiaries with the Securities and Exchange Commission. Readers should take these factors into account in evaluating such forward-looking statements.

About H&R Block

H&R Block Inc. (www.hrblock.com) is a diversified company with subsidiaries that deliver tax, financial, mortgage and business products and services. It is the only major company with subsidiaries offering a full range of software, online and in-office tax solutions, combined with personalized financial advice about retirement savings, home ownership, and other opportunities to help clients build a better financial future. As the world's largest tax services company, H&R Block served nearly 21 million clients in the U.S. and 11 countries in 2003. H&R Block Financial Advisors Inc. offers investment services and securities products. With more than 1,000 financial advisors serving clients at more than 400 offices, H&R Block Financial Advisors Inc. is a member NYSE, SIPC, a registered broker-dealer and a registered investment advisor. H&R Block Inc. is not a registered broker-dealer and is not a registered investment advisor. H&R Block Mortgage Corp. offers a full range of retail mortgage products. Option One Mortgage Corp. provides mortgage services and offers wholesale mortgage products through large financial institutions and a network of 24,000 independent mortgage brokers. RSM McGladrey Business Services Inc. and its subsidiaries serve mid-sized businesses and their owners with tax, accounting and business consulting services, as well as personal wealth management services.

H&R BLOCK, INC.
KEY OPERATING RESULTS
Unaudited, amounts in thousands, except per share data

	Three months ended January 31,		
	2004	2003	
Revenues	\$977,157	\$958,413	
Income before taxes	176,120	222,934	
Net income	\$106,726	\$132,313	
	=======	=======	
Basic earnings per share	\$0.60	\$0.74	
	=======	=======	
Basic shares outstanding	176,732	178,770	
Diluted earnings per share	\$0.59	\$0.73	
	=======	=======	
Diluted shares outstanding	180,984	182,173	

	Nine month Januar 2004 	cy 31,
Revenues	\$2,062,702	\$1,861,175
Income before taxes	212,083	144,783
Net income before change in accounting principle	128,621	85,422
Cumulative effect of change in accounting principle, net of taxes	(6,359)	_
Net income	\$122,262 ======	\$85,422 ======
Basic earnings per share:		
Before change in accounting principle	\$0.72	\$0.48
Net income	\$0.69 =====	\$0.48 ======
Basic shares outstanding	177,964	179,620
Diluted earnings per share:		
Before change in accounting principle	\$0.71	\$0.46
Net income	\$0.67 =====	•
Diluted shares outstanding	181,481	184,378

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

In the second quarter of fiscal year 2004, the Company adopted Emerging Issues Task Force Issue No. 00-21, "Revenue Arrangements with Multiple Deliverables" (EITF 00-21) as of May 1, 2003. As a result of the adoption of EITF 00-21, the Company recorded a cumulative effect of a change in accounting principle of \$6.4\$ million, net of taxes of \$4.0\$ million.

Basic earnings per share is based on the weighted average number of shares outstanding. The dilutive effect of potential common shares is included in diluted earnings per share.

Certain reclassifications have been made to prior year amounts to conform to the current period presentation. These reclassifications had no effect on the results of operations or stockholders' equity as previously reported.

H&R BLOCK, INC. SEGMENT FINANCIAL RESULTS Unaudited, amounts in thousands

Three	months	ended	January	31,
Reveni	ıes		Income	(loss)
		-		
2004	2003	2	2004	2003
		-		

U.S. Tax Operations Mortgage Operations	\$463,646 331,926	\$403,571 396,980	\$68,236 154,476	\$34,137 262,466
Business Services	112,293	100,741	1,955	(4,197)
Investment Services	57,753	48,047	(12,811)	(31,755)
International Tax Operations	10,849	8,779	(6,409)	(5,735)
Corporate Operations	690	295	(29,327)	(31,982)
	\$977,157	\$958,413	176,120	222,934
	======	=======		
Income taxes			69,394	90,621
Net income			\$106,726	\$132,313
			======	=======

	Nine months ended January 31, Revenues Income (loss)			-
	110 V	SIIGED	111001110	(1000)
	2004	2003	2004	2003
U.S. Tax Operations	\$551,357	\$460,286	\$(155,874)\$	(212,192)
Mortgage Operations	985,977	921,874	502,331	563,071
Business Services	319,816	293,938	(7,456)	(12, 255)
Investment Services	167,443	156,737	(41,904)	(92,488)
International Tax Operations	•		(12,262)	
Corporate Operations			(72,752)	
	\$2,062,702	\$1,861,175	212,083	144,783
	========	========	:	
Income taxes			83,462	59,361
Net income before change in	accounting			
principle			128,621	85,422
Cumulative effect of change	in account:	ing		
principle, net of taxes			(6,359)	_
Net income			\$122,262	\$85,422
			======	======

H&R BLOCK, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
Amounts in thousands, except share data

	January 31, 2004	-
ASSETS	(unaudited)	(audited)
Current assets:		
Cash and cash equivalents	\$671,089	\$875,353
Cash and cash equivalents - restricted	606,832	438,242
Marketable securities - trading	70,280	23,859
Receivables from customers, brokers,		
dealers and clearing		
organizations, net	645,357	517,037
Receivables, net	1,093,051	403,197
Prepaid expenses and other current assets	611,561	489,673
Total current assets	3,698,170	2,747,361
Other assets:		
Residual interests in securitizations	233,851	264,337
Mortgage servicing rights	106,196	99,265
Property and equipment, net	284,148	288,594

Intangible assets, net Goodwill, net Other Total assets	340,748 948,530 176,544 	714,215 148,268
TOTAL ASSETS		\$4,003,905 ========
LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities:		
Current portion of long-term debt	\$277,599	\$55,678
Commercial paper	1,411,177	_
Accounts payable to customers, brokers		
and dealers	1,126,103	862,694
Accounts payable, accrued expenses and other	200 250	460 022
Accrued salaries, wages and payroll taxes	398,250 170,043	
Accrued income taxes	73,419	
Total current liabilities	3,456,591	1,897,196
Long-term debt		822,302
Other non-current liabilities	303,624	220,698
Total liabilities	4,311,621	2,940,196
Stockholders' equity:		
Common stock, no par, stated value \$.01		
per share		2,179
Additional paid-in capital		496,393
Accumulated other comprehensive income Retained earnings	56,591	36,862 2,221,868
Less cost of 42,409,777 and 38,343,944	2,240,392	2,221,000
shares of common stock in treasury	(1,353,078)	(1,093,593)
·		
Total stockholders' equity	1,476,566	1,663,709
Total liabilities and stockholders' equity	\$5,788,187	

H&R BLOCK, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
Unaudited, amounts in thousands

	Nine months ended January 31,	
	2004	2003
Cash flows from operating activities:		
Net income	\$122,262	\$85,422
Adjustments to reconcile net income to net		
cash used in operating activities:		
Depreciation and amortization	122,497	114,738
Accretion of residual interests in		
securitizations	(118,389)	(113,146)
Impairment of residual interests in		
securitizations	26,048	25,589
Additions to trading securities - residual		
interests in securitizations	(251,585)	(326,395)
Proceeds from net interest margin		
transactions	197,417	325,642
Realized gain on sale of NIM residuals	(17,000)	(130,881)
Additions to mortgage servicing rights	(64,265)	(55,960)
Amortization of mortgage servicing rights	57,334	33,273
Net change in receivable from Trusts	(12,565)	(73,494)

Cumulative effect of change in accounting principle Impairment of goodwill Mortgage loans held for sale: Originations and purchases Sales and principal repayments Other net changes in working capital, net of acquisitions Net cash used in operating activities Cash flows from investing activities: Available-for-sale securities: Purchases of available-for-sale securities	16,948,363	
Cash received from residual interests in	(20,100)	(10/3///
securitizations	127,997	117,522
Cash received from sale of NIM residuals Sales of other available-for-sale	17,000	142,486
securities	17,604	9,730
Purchases of property and equipment, net Payments made for business acquisitions, net	(81,178)	(95,629)
of cash acquired	(280,280)	(24,239)
Other, net	11,943	(6,004)
Net cash provided by (used in) investing activities	(197,409)	133,289
Cash flows from financing activities: Repayments of notes payable Proceeds from issuance of notes payable Proceeds from issuance of securitization financing	2,433,893	(9,301,285) 9,888,088
Repayments of securitization financing Payments on acquisition debt	(50,100) (50,820)	
Dividends paid	(103,538)	
Payments to acquire treasury shares	(371,242)	
Proceeds from issuance of common stock	111,155	
Other, net		(2,023)
Net cash provided by financing activities	994,785	234,233
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of	(204,264)	773
the period	*	436,145
Cash and cash equivalents at end of the period	\$671,089	\$436,918
Supplementary cash flow data: Income taxes paid Interest paid	\$245,355 57,458	\$176,168 55,193

H&R BLOCK, INC.

CONDENSED CONSOLIDATED INCOME STATEMENTS

Unaudited, amounts in thousands, except per share data

Three Months	Ended	Nine Months	Ended
January	31,	January	31,
2004	2003	2004	2003

Revenues:				
Service revenues Gain on sale of mortgage	\$591,050	\$510,042	\$1,037,312	\$907,015
assets:	168 965	306,364	581,893	602,749
Interest income		57,230		
Product sales	51,324			
Royalties	44 427	39,026	49,410	
Other income	3,748			5,919
Other income	3,740	2,437		3,515
	977,157	958,413	2,062,702	1,861,175
Operating expenses: Employee compensation and benefits	392,835	352,209	873,804	791,692
Occupancy and equipment Depreciation and	94,764	87,349	253,229	223,642
amortization	46,487	42,670	122,497	114,738
Marketing and advertising			99,766	85,335
Interest	21,361		64,457	
Supplies, freight and			·	
postage	28,609	33,154	51,350	55,472
Impairment of goodwill	_	-	-	24,000
Other	150,622	142,591	389,991	356,300
	802,653	738,121	1,855,094	1,720,968
Operating income	174 504	220 202	207,608	140 207
Other income, net			4,475	
other income, net	1,010	2,042		4,570
Income before taxes	176.120	222.934	212,083	144.783
Income taxes			83,462	
Net income before cumulative effect of change in accounting principle Cumulative effect of change in accounting principle for multiple deliverable revenue arrangements, less income taxes of \$4,031	106,726	132,313	128,621 (6,359)	
Net income			\$122,262 ======	
Basic earnings per share: Before change in accounting principle	\$0.60	\$0.74	\$0.72	\$0.48
Cumulative effect of change in accounting	-		(0.03)	
AT a bandana a			40.60	
Net income			\$0.69 ======	
Basic shares outstanding	176,732	178,770	177,964	179,620
Diluted earnings per share: Before change in accounting principle		\$0.73	\$0.71	\$0.46
Cumulative effect of change	· ·	•	·	
in accounting	-	-	(0.04)	-

Net income	\$0.59	\$0.73	\$0.67	\$0.46
	=======	=======	========	========

Diluted shares outstanding 180,984 182,173 181,481 184,378

H&R BLOCK, INC. SELECTED OPERATING DATA Unaudited

Option One Mortgage Corporation	Three months ended			
	1/31/2004	1/31/2003	% change	10/31/2003
Number of loans originat Wholesale (non-prime) Retail: Prime Non-prime	30,678 1,291 3,826	3,560 2,284	-63.7% 67.5%	1,944 4,110
Total	35,795	30,905	15.8%	42,287
Volume of loans originated (000's) Wholesale (non-prime) Retail: Prime Non-prime	157,438 464,926	\$3,756,809 496,176 280,738 \$4,533,723	-68.3% 65.6%	247,661 492,977
_				
Loan sales		\$4,599,255 =======		
Servicing portfolio Number of loans serviced Servicing portfolio (\$ bn's)		232,979 \$28.9		295,636 \$40.1
H&R Block Financial Advisors, Inc.	Three months ended			
	1/31/2004	1/31/2003		
Customer trades Customer daily average trades Average revenue per	413,338 6,776	306,119	35.0% 46.1%	347,828 5,351
trade Number of active	\$113.61	\$115.57	-1.7%	\$116.22
accounts Ending balance of assets under administration (\$	741,824	670,000	10.7%	748,403
bn's) Average assets per	\$27.5	\$21.0	31.0%	\$25.7
active account Ending customer margin	\$37,122	\$31,397	18.2%	\$34,340

balances (\$ millions)	\$594	\$535	11.0%	\$538
Ending payables to				
customers (\$ millions)	\$1,076	\$802	34.2%	\$981

H&R Block, Inc.
Preliminary U.S. Tax Operating Data
Amounts in thousands, except average fee and number of offices

	Period		
	1/1-1/31	2/1-2/15	YTD 2/15
Tax preparation & related fees (1)	_		
Fiscal year 2004 Company-owned offices (2)	\$309,034	\$364,345	\$673,379
Former major franchise territories (3)		27,146	49,035
Total company-owned offices Franchise offices (4)	330,923 169,338	391,491 182,173	722,414 351,511
			\$1,073,925
Fiscal year 2003 (5) Company-owned offices (2) Former major franchise	\$288,175	\$365,196	\$653,371
territories (3)	18,714		46,960
Total company-owned offices Franchise offices (4)			700,331 333,768
			\$1,034,099
Percent change Company-owned offices Former major franchise	7.2%	-0.2%	3.1%
territories	17.0%		4.4%
Total company-owned offices	7.8%		
Franchise offices	10.2%	1.2%	5.3%
Total	8.6%		3.9%
Total clients served			
Fiscal year 2004	-	0	
Company-owned offices (2) Former major franchise territories (3)	2,191	2,553	4,744
Total company-owned offices		2,761	
Franchise offices (4)			2,807
Digital tax solutions (6)	1,268	737	
	•	•	9,932
Fiscal year 2003 (5) Company-owned offices (2) Former major franchise		2,734	
territories (3)	157	233	390
Total company-owned offices	2,385	2,967	5,352

	Franchise offices (4) Digital tax solutions (6)	1,042	1,565 634	
		4,757	5,166	9,923
Perce	nt change	=======	=======	========
	Company-owned offices	-1.7%	-6.6%	-4.4%
	Former major franchise territories			-3.6%
	Total company-owned offices	-1.1%	-6.9%	-4.3%
	Franchise offices	1.3%	-6.7%	-3.0%
	Digital tax solutions			19.6%
	Total	4.6%	-4.0%	0.1%
Averag	e fee per client served (7)			
		-		
risca	Company-owned offices (2) Former major franchise	\$141.05	\$142.71	\$141.94
	territories (3)			130.41
	Total company-owned offices		141.79	141.10
	Franchise offices (4)	125.71		
		•	•	\$135.48
Fisca	l year 2003 (5)			
	Company-owned offices (2) Former major franchise	\$129.34	\$133.58	\$131.67
	territories (3)		121.23	120.41
	Total company-owned offices			130.85
	Franchise offices (4)	115.58		
		•		\$125.39
Perce	nt change			
	Company-owned offices Former major franchise	9.1%	6.8%	7.8%
	territories		7.7%	
	Total company-owned offices	9.0%	6.9%	7.8%
	Franchise offices	8.8%	8.5%	8.6%
	Total		7.4%	8.0%
	anticipation loans			
	l year 2004	_		
	Company-owned offices (2) Former major franchise	1,112	1,042	2,154
	territories (3)	81 	77 	158
	Total company-owned offices			2,312
	Franchise offices (4) Digital tax solutions (6)	713 20	610 25	1,323 45
	(0)			
			1,754	3,680
		-	_	_

Fisca	al year 2003 (5)			
	Company-owned offices (2)	1,146	1,148	2,294
	Former major franchise territories (3)	81	89	170
	cerricories (3)			
	Total company-owned offices	1,227		
	Franchise offices (4)	703	653	1,356
	Digital tax solutions (6)		29 	48
				3,868
		=======	=======	========
Perce	ent change			
	Company-owned offices	-3.0%	-9.2%	-6.1%
	Former major franchise			
	territories	0.0%	-13.5%	-7.1%
	Total company-owned offices	-2.8%	-9.5%	-6.2%
	Franchise offices	1.4%	-6.6%	-2.4%
	Digital tax solutions			-6.3%
	Total			-4.9%

Offices	FY 2004	FY 2003
Company-owned offices (2) Former major franchise	4,746	4,672
territories (3)	459	
Company-owned shared office locations (8)	947	607
Total company-owned offices	6,152	5,279
Franchise offices (4)	3,374	3,398
Former major franchise territories (3)		529
Franchise shared office locations (8)	325	95
Total franchise offices	•	4,022
	9,851	9,301

- (1) Includes fees received for tax return preparation services and system administration fees.
- (2) Excludes company-owned offices in former major franchise territories which commenced operations during fiscal year 2004.
- (3) Impact of company-owned offices in former major franchise territories which commenced operations during fiscal year 2004.
- (4) Represents remaining major franchise territories and other franchises.
- (5) Prior year numbers have been reclassified between company-owned and franchise offices for offices in former franchise territories which commenced company-owned operations during fiscal year 2004.
- (6) Includes on-line completed and paid returns and federal software units sold.

- (7) Calculated as tax preparation and related fees divided by clients served.
- (8) Shared locations include offices located within Wal-Mart, Sears and other third-party businesses.

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